Minutes – Standing Policy Committee on Finance – May 9, 2018

REPORTS

Item No. 3  Waverley Street at CN Mainline (Rivers) Grade Separation

STANDING COMMITTEE DECISION:

The Standing Policy Committee on Finance concurred in the recommendation of the Winnipeg Public Service and received the report as information.
DECISION MAKING HISTORY:

Moved by Councillor Lukes,

That the report of the Winnipeg Public Service be received as information.

Carried
ADMINISTRATIVE REPORT

Title: Waverley Street at CN Mainline (Rivers) Grade Separation, Project ID: 1805001413, Quarterly Project Status Report No. 08, For the Period Ended January 31, 2018

Critical Path: Standing Policy Committee on Finance

AUTHORIZATION

<table>
<thead>
<tr>
<th>Author</th>
<th>Department Head</th>
<th>CFO</th>
<th>CAO</th>
</tr>
</thead>
<tbody>
<tr>
<td>B. Neirinck, P. Eng.</td>
<td>J. Berezowsky</td>
<td>M. Ruta</td>
<td>D. McNeil</td>
</tr>
</tbody>
</table>

EXECUTIVE SUMMARY

<table>
<thead>
<tr>
<th>Project On Schedule: Yes ☑ No ☐</th>
<th>Project On Adopted Budget: Yes ☑ No ☐</th>
</tr>
</thead>
<tbody>
<tr>
<td>Percent of Schedule Complete:</td>
<td>Percent of Adopted Budget Spent:</td>
</tr>
<tr>
<td>44%</td>
<td>16%</td>
</tr>
</tbody>
</table>

This is the eighth quarterly report to SPC Finance on this Project. Expenditures to date total $25,659,820.59. Currently, the total project Estimate at Completion is $121.339M (no change from last reporting period).

Contract 1 consisted of the installation of the underground utilities required in advance of the underpass construction. Total Performance was achieved on November 23, 2017.

Construction on Contract 2 is ongoing. In March 2018, bridge construction was estimated to be behind schedule by 4 weeks but is now currently back on schedule. Significant delays to the completion of the bridge structure would put the overall project schedule at risk of a delay up to 12 months.

Design is ongoing for the retaining wall structure in the vicinity of 1360 Taylor Avenue, which has an estimated budget requirement of approximately $2.6 M (Class 3 estimate). No schedule impact is anticipated.

In accordance with the terms of the Crossing Agreement with CN, the City’s existing contract with CN for supply of rail materials has been expanded to include rail construction work.

The Federal Contribution Agreement was finalized on February 27, 2018.
A Public Art component has been added to the project, with a budgetary requirement of $350,000 (with an additional $100,000 contribution from the Land Dedication Reserve Fund).

Construction of the CN proposed third track concept is no longer being pursued as part of the SWRT (Stage 2) project scope and is therefore no longer expected to have any impact on the Waverley Underpass Project. CN and the City will continue to discuss the matter.

The Advisory Committee has reviewed this report and recommends that the report be sent to the Standing Policy Committee on Finance.

**RECOMMENDATIONS**

That the financial status of the Waverley Street at CN Mainline (Rivers) Grade Separation project, as contained in this report, be received as information.

**REASON FOR THE REPORT**

The Asset Management Administrative Standard FM-004 requires all projects with a total estimated cost of $22 million (2018) or more report quarterly to the Standing Policy Committee on Finance. This threshold is adjusted annually for construction inflation as part of the annual Capital Budget approval. The Standing Policy Committee on Finance may also request reporting on any capital project.

**IMPLICATIONS OF THE RECOMMENDATIONS**

No implications.

**HISTORY/DISCUSSION**

See Appendix C – Key Project Events (History)

**Construction** (Update from last report)

The project is currently in the construction phase. The project has been divided into two construction contracts designated Contract 1 and Contract 2.

**Contract 1**

Contract 1 consists primarily of the installation of underground utilities required in advance of the underpass construction. Borland Construction achieved Substantial Performance on May 17, 2017, and Total Performance was achieved on November 23,
2017. The final contract value was $2,861,800.30. As this work is now complete, no updates on Contract 1 will be provided in future reports.

Contract 2

Contract 2 was awarded to Maple Leaf Construction and consists of all the major components of the underpass project including: the underpass bridge structure; pump station; temporary detour roadways; installation of water and sewer infrastructure and extensive improvements to the surrounding transportation network.

During the reporting period, trains were transitioned to the rail detour (shoofly), which allowed work to commence on the underpass bridge structure. Work on the pump station has also commenced. At writing, work on the bridge structure and pump station is progressing on schedule. Refer to the Schedule section for additional discussion.

Other

Various external utilities have been engaged to perform modification and/or relocation of their services to accommodate the proposed works.

Detailed design work for a retaining wall in the vicinity of 1360 Taylor Avenue continues.

Since the previous reporting period, the following new financial commitments were established:

- On December 8, 2017 the City of Winnipeg entered into a Natural Gas Service Agreement with Manitoba Hydro (Gas) for provision of natural gas service to the underpass pump station, required for operation of a backup generator to provide electricity for pumps in the event of power loss, in the amount of $49,004.00.
- On December 13, 2017 the City of Winnipeg entered into an Electric Service Agreements with Manitoba Hydro (Materials Management reference number 1076-2017) for provision of electric service to the underpass pump station, in the amount of $140,571.04.
- On February 21, 2018 the City of Winnipeg entered into an Electric Service Agreements with Manitoba Hydro for relocation of a single wood utility pole in the vicinity of Grant Avenue and Waverley Street, in the amount of $5,850.00.

Construction and installation of temporary and permanent railway infrastructure and associated railway related works is being delivered by the Canadian National Railway Company (CN) (Materials Management reference number 98-2017). On March 16, 2018, CN’s existing contract for supply of rail materials was expanded to include rail construction work. No change to CN’s awarded amount of $6,800,000.00.

Public Art Component

On November 28, 2017 the CAO concurred with the recommendation that approximately $350,000 of the existing approved Capital Budget for this project be reallocated for Public Art on the project. On March 13, 2018, the City Centre Community Committee approved the application for Land Dedication Reserve funding in
the amount of $100,000.00 from the City Centre Land Dedication Reserve (River Heights – Fort Garry Ward allocation) to assist in incorporating Public Art into the Waverley Underpass project. Together, the total budget for Public Art is $450,000. The City is reviewing with the Provincial and Federal Governments if the Public Art component is eligible for cost sharing.

The Winnipeg Arts Council, in consultation with Public Works has determined the preferred location for Public Art is the southeast slope of the new underpass, adjacent to a new active transportation pathway running through the area. Overall management of the Public Art component, including a call to artists and identifying sources of inspiration, will be delivered by the Winnipeg Arts Council.
Table 1 – Contracts

<table>
<thead>
<tr>
<th>Bid Opportunity #</th>
<th>Company Name</th>
<th>Description</th>
<th>Original Contract Award Value (GST &amp; MRST extra as applicable)</th>
<th>Total Approved Over-Expenditures (Over-Expenditure amount only)</th>
<th>Date of Award</th>
<th>Date of Total Completion</th>
<th>Estimated % Complete</th>
</tr>
</thead>
<tbody>
<tr>
<td>RFP 66-2014</td>
<td>Dillon Consulting Limited</td>
<td>Consulting Services for Preliminary Engineering Study</td>
<td>$1,011,904.00</td>
<td>$50,000.00</td>
<td>30-Apr-14</td>
<td>30-Sep-15</td>
<td>100</td>
</tr>
<tr>
<td>RFP 150-2016</td>
<td>Dillon Consulting Limited</td>
<td>Consulting Services for Detailed Design, Contract Administration, and Post-Construction Services</td>
<td>11,368,000.00</td>
<td>655,430.00</td>
<td>29-Feb-16</td>
<td></td>
<td>60</td>
</tr>
<tr>
<td>Single Source</td>
<td>Fireseeds North Infrastructure</td>
<td>Independent Road Safety Audit</td>
<td>62,347.50</td>
<td></td>
<td>27-Sep-16</td>
<td></td>
<td>50</td>
</tr>
<tr>
<td>Single Source</td>
<td>Canadian National Railway Company</td>
<td>Supply of Rail Materials, Installation, Signals, Flagging, Railway Utility Relocation</td>
<td>6,800,000.00</td>
<td></td>
<td>30-Jan-17</td>
<td></td>
<td>50</td>
</tr>
<tr>
<td>Single Source</td>
<td>Manitoba Hydro</td>
<td>Relocation of Electrical Distribution - Four Electric Service Agreements</td>
<td>1,228,002.00</td>
<td></td>
<td>29-Mar-17</td>
<td></td>
<td>100</td>
</tr>
<tr>
<td>Bid-Opp 473-2016</td>
<td>Maple Leaf Construction Ltd.</td>
<td>Contract 2 - Underpass Structure, Railworks, Roadworks, Land Drainage Sewer, Pumping Station and Landscaping Works</td>
<td>44,701,918.80</td>
<td>763,486.40</td>
<td>20-Apr-17</td>
<td></td>
<td>20</td>
</tr>
<tr>
<td>Single Source</td>
<td>Bell Canada</td>
<td>Communication Cable Relocation Works</td>
<td>800,000.00</td>
<td></td>
<td>9-May-17</td>
<td></td>
<td>50</td>
</tr>
<tr>
<td>Single Source</td>
<td>Manitoba Hydro</td>
<td>Fiber Optic Cable and Street Lighting - Two Electric Service Agreements</td>
<td>238,612.00</td>
<td></td>
<td>27-Jun-17</td>
<td>30-Sep-17</td>
<td>100</td>
</tr>
<tr>
<td>Single Source</td>
<td>Manitoba Hydro</td>
<td>Relocation of Various Natural Gas Pipelines</td>
<td>17,653.43</td>
<td></td>
<td>29-Jun-17</td>
<td></td>
<td>10</td>
</tr>
<tr>
<td>Single Source</td>
<td>Shaw Cablesystems G.P.</td>
<td>Relocation of Various Underground Services</td>
<td>27,821.30</td>
<td></td>
<td>29-Jun-17</td>
<td></td>
<td>10</td>
</tr>
<tr>
<td>Single Source</td>
<td>BellMTS (MTS Inc.)</td>
<td>Relocation of Communication Cables</td>
<td>90,160.73</td>
<td></td>
<td>18-Jul-17</td>
<td>30-Sep-17</td>
<td>100</td>
</tr>
<tr>
<td>Single Source</td>
<td>Manitoba Hydro</td>
<td>Natural Gas Service to Pump Station</td>
<td>49,004.00</td>
<td></td>
<td>8-Dec-17</td>
<td></td>
<td>-</td>
</tr>
<tr>
<td>Single Source</td>
<td>Manitoba Hydro</td>
<td>Electrical Service to Pump Station</td>
<td>140,571.04</td>
<td></td>
<td>13-Dec-17</td>
<td></td>
<td>-</td>
</tr>
<tr>
<td>Single Source</td>
<td>Manitoba Hydro</td>
<td>Relocation of Utility Pole</td>
<td>5,850.00</td>
<td></td>
<td>21-Feb-18</td>
<td></td>
<td>-</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td></td>
<td><strong>$68,630,839</strong></td>
<td><strong>$2,340,680</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Upcoming Procurements:

<table>
<thead>
<tr>
<th>Description</th>
<th>Anticipated Award Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>N/A</td>
<td></td>
</tr>
</tbody>
</table>
Schedule (Update from last report)

Total Performance for Contract 1 was achieved on November 23, 2017. This will be the last schedule update for Contract 1 work.

Work on Contract 2 is ongoing. Trains were transitioned onto the rail detour on November 8, 2017, which was an important project milestone.

The bridge construction schedule has been a concern but is currently back on schedule. Significant delays to the completion of the bridge structure would put the overall project schedule at risk of a delay up to 12 months. Contractually, completion of the bridge structure is required by August 17, 2018. Commencement of bridge construction was delayed due to a failure by the Contractor to obtain the required approvals necessary to commence work in a timely fashion. The Contractor submitted a schedule recovery plan on February 1, 2018 showing a revised schedule of work with completion of the bridge by the critical date of August 17, 2018. However, in March, updated projections indicated that off-site fabrication of the steel girders (which are included in Contract 2) as well as installation of deep foundations were behind schedule, resulting in an estimated delay of 4 weeks versus the critical date.

The Contractor has reported they are now back on schedule due to increasing resources. Steel girder fabrication (which is on the critical path for bridge construction) is occurring 20 hours a day, six days a week. The Contractor has also taken steps to improve the speed of foundation and bridge work on site by adding additional crews and equipment.

Completion of the bridge structure is critical to the overall project schedule because adequate time is required in the fall of 2018 for CN’s forces to complete mainline rail work over the new bridge and transition train traffic off the rail detour (shoofly) and over the new bridge. Failure to transition trains over the new bridge by the end of the 2018 construction season may result in an inability to complete bulk excavation under the underpass in the winter of 2018-2019, and severely compromise the ability to complete paving and drainage works under the new underpass in 2019. There is a risk that a delayed completion of the bridge structure may lead to a 9 to 12 month delay to the overall project completion. The Public Service is working closely with CN to plan the fall 2018 rail works in case of a compressed timeframe.
<table>
<thead>
<tr>
<th>Deliverable</th>
<th>Original Targeted Completion Date</th>
<th>Revised Targeted Completion Date</th>
<th>Actual Completion Date</th>
<th>Estimated % Complete</th>
</tr>
</thead>
<tbody>
<tr>
<td>1 Preliminary Design</td>
<td>2015 Q1</td>
<td>2015 Q1</td>
<td>2015 Q1</td>
<td>100%</td>
</tr>
<tr>
<td>2 Detailed Design</td>
<td>2017 Q1</td>
<td>2017 Q1</td>
<td>2017 Q1</td>
<td>100%</td>
</tr>
<tr>
<td>3 Contract 1 Works - Total Performance</td>
<td>2017 Q2</td>
<td>2017 Q4</td>
<td>2017 Q4</td>
<td>100%</td>
</tr>
<tr>
<td>4 Detour Roadway</td>
<td>2017 Q4</td>
<td>2017 Q4</td>
<td>2017 Q4</td>
<td>100%</td>
</tr>
<tr>
<td>5 Underpass Bridge Structure</td>
<td>2018 Q3</td>
<td>2017 Q3</td>
<td>2017 Q3</td>
<td>10%</td>
</tr>
<tr>
<td>6 Underpass Roadway</td>
<td>2019 Q3</td>
<td>2019 Q3</td>
<td>2019 Q3</td>
<td>0%</td>
</tr>
<tr>
<td>7 Contract 2 Works - Total Performance</td>
<td>2020 Q3</td>
<td></td>
<td>2020 Q3</td>
<td>19%</td>
</tr>
</tbody>
</table>

**Risk** (Update from last report)

The bridge construction schedule remains a concern as there is little float for loss of productivity to maintain critical dates and allow CN to construct the permanent railway tracks across it before winter 2018. The Public Service is working closely with CN to plan how to deliver the fall 2018 rail works in a compressed timeframe should that be required. Failure to have trains operating on the mainline over the new bridge by the end of 2018 may result in a 9 to 12 month delay in completing the overall project. At this time the risk of that delay would be considered low.

Construction of the CN proposed third track concept is no longer being pursued as part of the SWRT (Stage 2) project scope and is therefore no longer expected to have any impact on the Waverley Underpass Project. CN and the City will continue to discuss the matter; however this risk has been substantially mitigated.

The risk of maintaining the project schedule (administrative in nature, i.e. award authority, project authorization) has been mitigated. Construction schedule risk is ongoing and being tracked separately.
Table 3 – Significant Risks and Mitigations Strategies

<table>
<thead>
<tr>
<th>Risk Statement and Explanation</th>
<th>Risk Mitigation Management Plan</th>
</tr>
</thead>
<tbody>
<tr>
<td>New:</td>
<td>N/A</td>
</tr>
<tr>
<td>Ongoing:</td>
<td></td>
</tr>
<tr>
<td>Delay in completion of Bridge Construction delays Fall 2018 rail work, delays project 9 - 12 months.</td>
<td>Contractor has assigned additional resources to girder fabrication and site work. City is working with CN to compress fall 2018 rail works to maintain project schedule.</td>
</tr>
<tr>
<td>Vehicle, pedestrian and cycling traffic negatively impacted by construction (e.g. delays, wayfinding difficulty)</td>
<td>Continued monitoring to ensure satisfactory performance.</td>
</tr>
<tr>
<td>Failure of third party utilities to relocate services could delay the project</td>
<td>All major Manitoba Hydro electrical distribution lines have successfully been relocated. Coordination continues with third party utilities to complete relocation work in time to avoid schedule impacts.</td>
</tr>
<tr>
<td>Encountering poor subsurface soil and groundwater conditions may delay the project and increase cost</td>
<td>Comprehensive subsurface soil and groundwater investigations carried out during design phase.</td>
</tr>
<tr>
<td>Mitigated:</td>
<td></td>
</tr>
<tr>
<td>Changes to railway requirements (addition of third track) may result in increased design and construction costs and schedule impacts</td>
<td>Third track concept no longer being pursued. City and CN will continue to discuss future impacts.</td>
</tr>
<tr>
<td>Failure to obtain a Crossing Agreement with CN</td>
<td>Crossing Agreement executed by CN on May 19, 2017</td>
</tr>
<tr>
<td>Failure to assemble required land could delay the project</td>
<td>An expropriation by-law was approved by Council on July 13, 2016. The City took possession of expropriated lands on January 12, 2017.</td>
</tr>
<tr>
<td>Lead-time for delivery of specialized large diameter pipe material could delay Feeder Main renewal work</td>
<td>Procurement of the specialized materials was added to Contract 1 works, and has successfully been supplied for Contract 2.</td>
</tr>
<tr>
<td>Maintaining the project schedule (administrative)</td>
<td>Developed a schedule that includes contingency, ongoing schedule reviews. Delegated authority to CAO to award competitively tendered construction contracts exceeding $5,000,000 allowed for timely award of Contract 2.</td>
</tr>
</tbody>
</table>
Financial (Update from last report)

For further information, refer to Appendix B – Financial Forecast

The financial forecast is disclosed in Appendix B. Expenditures for the current reporting period (October 31, 2017 to January 31, 2018) were $4,804,689.92 and primarily consist of Professional Services and Construction. Expenditures to date total $25,659,820.59.

Currently, the total project Estimate at Completion is $121.399M, resulting in a forecasted surplus of $34.943M. The Estimate at Completion has not changed since the last report.

Funding (Update from last report)

On December 7, 2017 Infrastructure Canada confirmed in writing that sole source elements of the project associated with CN rail related works will be considered eligible for the Federal funding contribution.

On December 21, 2017 a quarterly progress report was submitted to the Province, along with the first claim under the Contribution Agreement in the amount of $5,001,847.99. At writing, total claims submitted to the Province was $7,982,395.31.

On February 27, 2018 the contribution agreement between the City of Winnipeg and the Federal Government was finalized.

On March 2, 2018 the first claim was submitted to Infrastructure Canada in the amount of $7,529,886.57. At writing, total claims submitted to the Federal Government was $7,963,275.73.

On December 18, 2017 the City invoiced CN for $3,230,000.00 representing 34% of their total $9.5M contribution to the project. At writing, payment has not been received.

The majority of the City’s share of project cost is to be funded by debt. To-date, $17,000,000.00 of debt has been issued on the project (no change from last report).
Table 4 – Project Funding Forecast and Receivable

<table>
<thead>
<tr>
<th>Funding Source</th>
<th>Adopted Budget (in millions)</th>
<th>Amended Budget (in millions)</th>
<th>Committed (in millions)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash to Capital</td>
<td>$ 700</td>
<td>$ 700</td>
<td>$ 700</td>
</tr>
<tr>
<td>External Debt</td>
<td>$ 63,332</td>
<td>$ 53,832</td>
<td>$ 53,832</td>
</tr>
<tr>
<td>Provincial Funding for Road Improvements</td>
<td>$ 500</td>
<td>$ 500</td>
<td>$ 500</td>
</tr>
<tr>
<td>Provincial Building Manitoba Fund</td>
<td>$ 45,875</td>
<td>$ 45,875</td>
<td>$ 45,875</td>
</tr>
<tr>
<td>Federal Building Canada Fund</td>
<td>$ 45,875</td>
<td>$ 45,875</td>
<td>$ 45,875</td>
</tr>
<tr>
<td>CN Rail Contribution</td>
<td>$ -</td>
<td>$ 9,500</td>
<td>$ 9,500</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$ 156,282</strong></td>
<td><strong>$ 156,282</strong></td>
<td><strong>$ 156,282</strong></td>
</tr>
</tbody>
</table>

**Property Acquisition** (Update from last report)

Approximately 13 private landowners have been impacted by the expropriation process associated with this project. The impacts include partial takings, temporary easements, and permanent easements. Meetings were held with individual property owners during the preliminary engineering study, and ongoing meetings are occurring as the land acquisition process progresses.

Four landowners have reached negotiated settlements. Negotiations are ongoing with the remaining landowners. Failure to reach a negotiated settlement will result in the matter being referred to the Land Value Appraisal Commission (LVAC). The LVAC is an independent tribunal which determines the due compensation payable for government land purchases and expropriations.

**Stakeholder Engagements/Communications** (Update from last report)

Project details continue to be updated on the project website: [www.winnipeg.ca/WaverleyUnderpass](http://www.winnipeg.ca/WaverleyUnderpass).

Ongoing project newsletters and project website updates are summarized as follows:
- On December 6, 2017, Construction Update #4 was posted to the project website, serving to provide the public with the current status of the project and how it is expected to proceed over the winter of 2017-2018
**Subsequent Events after Report Period End Date**

- On February 21, 2018 the City of Winnipeg entered into an Electric Service Agreements Manitoba Hydro for relocation of a single wood utility pole in the vicinity of Grant Avenue and Waverley Street, in the amount of $5,850.00.
- On February 27, 2018 the contribution agreement between the City of Winnipeg and the Federal Government was finalized.
- On March 2, 2018 the first claim was submitted to Infrastructure Canada in the amount of $7,529,886.57. The second Federal claim was submitted on March 15, 2018, in the amount of $433,389.16.
- On March 16, 2018, CN’s existing contract for supply of rail materials was expanded to include rail construction work.
- On March 13, 2018, the City Centre Community Committee approved the application for Land Dedication Reserve funding in the amount of $100,000.00 from the City Centre Land Dedication Reserve (River Heights – Fort Garry Ward allocation) to assist in incorporating Public Art into the Waverley Underpass project.
Financial Impact Statement  Date:  April 16, 2018

Project Name:
Waverley Street at CN Mainline (Rivers) Grade Separation,
Project ID: 1805001413,
Quarterly Project Status Report No. 08
For the Period Ended January 31, 2018

COMMENTS:

There is no financial impact associated with the recommendation of this report.

"Original signed by J. Ruby, CPA, CA"
J. Ruby, CPA, CA
Manager of Finance & Administration
CONSULTATION

This Report has been prepared in consultation with:
n/a

OURWINNIPEG POLICY ALIGNMENT

01-3 Prosperity Direction 1: Provide efficient and focused civic administration and governance. This report supports demonstration of accountability through service performance measurement and reporting.

SUBMITTED BY

Department: Public Works
Division: Engineering
Prepared by: C.D. Ward, P. Eng., Bridge Projects Engineer
Date: April 18, 2018

Appendices
Appendix A – Key Project Facts
Appendix B – Financial Forecast
Appendix C – Key Project Events (History)
### Appendix A – Key Project Facts

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Project Name</strong></td>
<td>Waverley Street at CN Mainline (Rivers) Grade Separation</td>
</tr>
<tr>
<td><strong>Business Owner (Department)</strong></td>
<td>Public Works Department</td>
</tr>
<tr>
<td><strong>Project ID</strong></td>
<td>1805001413</td>
</tr>
<tr>
<td><strong>Project Sponsor</strong></td>
<td>Brad Neirinck, P.Eng., Manager of Engineering</td>
</tr>
<tr>
<td><strong>Department Responsible for Project Delivery</strong></td>
<td>Public Works Department</td>
</tr>
<tr>
<td><strong>Consultant Engineer (Company Name)</strong></td>
<td>Dillon Consulting Limited</td>
</tr>
<tr>
<td><strong>Adopted Budget</strong></td>
<td>$156,282,000</td>
</tr>
<tr>
<td><strong>Class of Estimate (Adopted)</strong></td>
<td>Class 3 (-20% to +30%)</td>
</tr>
<tr>
<td><strong>Range of Estimate (Adopted)</strong></td>
<td>$125,000,000 to $203,167,000</td>
</tr>
<tr>
<td><strong>Amended Budget</strong></td>
<td>N/A</td>
</tr>
<tr>
<td><strong>Class of Estimate (Amended)</strong></td>
<td>N/A</td>
</tr>
<tr>
<td><strong>Range of Estimate (Amended)</strong></td>
<td>N/A</td>
</tr>
</tbody>
</table>

#### Project Scope
- Underpass bridge structure, land drainage including pump station, roadways, active transportation pathways, and landscaping;
- Temporary roadway and railway detours to facilitate underpass construction;
- Twinning of Taylor Avenue from Waverley Street to Lindsay Street, and twinning of Hurst Way from Waverley Street to approximately 45 Hurst Way;
- Improvements to Waverley Street from Wilkes Avenue to Grant Avenue, including intersection improvements;
- Professional services for detailed design, contract administration, and post-construction services;
- Land acquisition; and
- Utility relocations.

#### Major Capital Projects Advisory Committee Membership:
- James Berezowsky, Director of Public Works (Chair)
- Brad Neirinck, Manager of Engineering, Public Works (Project Sponsor)
- Tim Shanks, Manager Water Services, Water and Waste
- Jason Ruby, Manager of Finance, Public Works
- Marc Pittet, Manager of Land Development Geomatics Info, Planning Property and Development
- Gord Chappell, Administrator Real Estate, Planning Property and Development
- Georges Chartier, Chief Asset and PM Officer, Chief Administrative Office
- Rob Taylor, Manager of Capital Projects, Chief Administrative Office
# Appendix B – Financial Forecast

**Appendix B - Project 1805001413 Financial Forecast**

As at January 31, 2018

<table>
<thead>
<tr>
<th>Project Component Deliverables</th>
<th>Budget (in 000's)</th>
<th>Surplus (Deficit) From Amended Budget</th>
<th>Variance Last Report</th>
<th>Change in Variance</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Adopted Budget</td>
<td>Amended Budget</td>
<td>Actual Costs</td>
<td>Total Forecasted</td>
</tr>
<tr>
<td></td>
<td>Council Approved</td>
<td></td>
<td>To January 31, 2018</td>
<td>Costs</td>
</tr>
<tr>
<td></td>
<td>Change</td>
<td></td>
<td>Remainder 2018</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>2018</td>
<td>2019</td>
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<tr>
<td>Engineering, Design and Other</td>
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<td>$11,422</td>
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<td>Construction</td>
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<td>Land Acquisition</td>
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<td>Internal Financing/Overhead</td>
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<td>Contingency</td>
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<td>$-</td>
<td>$-</td>
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<tr>
<td>Total Project Budget</td>
<td>$156,282</td>
<td>$156,282</td>
<td>$25,660</td>
<td>$51,685</td>
</tr>
</tbody>
</table>

| % of Project Budget Spent     |                   |                                      |                      |                    |                     |
| (Actual Costs to Date / Adopted & Amended Budget) | 16% | 16% |

* Amended budget and actual costs to date have been agreed to the City's general ledger and Monthly Capital Expenditures Report.

This project was approved on December 12, 2012 (Preliminary Engineering Study) and February 24, 2016 (Detailed Design and Construction).
Appendix C – Key Project Events (History)

- On January 29, 2013, Council approved the 2013 Capital Budget that included an amount of $1.2 million to undertake the preliminary engineering study for the Project.
- On April 30, 2014, Dillon Consulting Limited was awarded the consulting services for a preliminary engineering study under RFP 66-2014.
- On June 25, 2014, Council concurred with the Executive Policy Committee (EPC) that Waverley Underpass be identified as one of the City’s top six highest priority major capital projects.
- On December 9, 2014, a public open house was held as part of the ongoing public engagement during the preliminary engineering study phase of the project.
- On March 24, 2015, EPC established Waverley Underpass as the City’s highest ranking project of four significant capital projects.
- On March 25, 2015, Council approved the prioritization established by EPC.
- On May 19, 2015, the Administration submitted an application for infrastructure funding to the New Building Canada Fund.
- On January 15, 2016, the Province of Manitoba provided approval-in-principle for their portion of funding to a maximum amount of $45.9 million under the New Building Canada Fund.
- On January 20, 2016, the Federal Government provided approval-in-principle for their portion of the funding to a maximum amount of $45.882 million under the New Building Canada Fund.
- On February 24, 2016, Council approved the addition of the Waverley Underpass project in the 2016 Capital Budget in the amount of $155.082 million including the Provincial and Federal funding.
- On February 29, 2016, Dillon Consulting Limited was awarded consulting services for detailed design, contract administration, and post-construction services for the Project.
- On March 22, 2016, Council approved the 2016 Capital Budget which includes the Waverley Street at CN Mainline (Rivers) Grade Separation project as noted above.
- On April 21, 2016, the project website (www.winnipeg.ca/WaverleyUnderpass) went live.
- On June 15, 2016, Council approved the expropriation of lands related to the project.
- On July 13, 2016, Council approved By-Law No. 89/2016 for the expropriation of lands related to the project.
- On July 29, 2016, the City was informed by the Province of Manitoba that a waiver of the expropriation inquiry hearing had been granted by the Lieutenant Governor at the Cabinet meeting held on July 27, 2016.
- On August 26, 2016, the Director of Public Works approved an over-expenditure to Dillon Consulting Limited in the amount of $158,530.00 for the incorporation of train and vehicle detection in the project area, to enable the use of new innovative technology to assist in the movement of traffic during construction.
- On September 6, 2016, the Director of Planning Property and Development approved Offers of Compensation for land acquisitions under $25,000.
- On September 20, 2016, Standing Policy Committee on Property and Development, Heritage, and Downtown Development approved Offers of Compensation over $25,000, to be made to land owners and other interested parties.
- On September 22, 2016, a website update occurred, providing notification of the Open House event, posting the open house materials including display boards, and posting a link for viewers to provide feedback through an online survey.
- On September 28, 2016, Council approved the consolidation/registration of land assembly corresponding to the expropriation, By-law 89/2016.
On October 6, 2016, an Open House event was held. Two sessions were held at the Caboto Center at 1055 Wilkes Avenue, one from 3:30 pm to 5:30 pm, and a second session from 7:00 pm to 9:00 pm. The event was attended by approximately 500 members of the community. Feedback on the project was provided to the project team members. A corresponding update to the project website was made including posting of three 3D animated flythrough videos of the project.

On October 17, 2016, Contract 1 was posted to the City of Winnipeg Bid-Opportunities website.

On October 26, 2016, Council approved the delegation of authority to the Chief Administrative Officer to award competitively tendered construction contracts exceeding $5,000,000, and the delegation of authority to the Chief Administrative Officer for negotiation and award of single source contracts with the Canadian National Railway Company exceeding $5,000,000.

On October 26, 2016, Council approved By-law 105/2016 for the opening of parts of Waverley Street and Taylor Avenue for the purposes of construction.


On November 23, 2016, Borland Construction Inc. was awarded Bid-Opportunity 472-2016 for the Waverley Street Underpass at CN Mile 3.89 Rivers Sub: Contract 1 – Preliminary Underground Works and Security Fencing, in the amount of $2,088,994.00.

On December 14, 2016, Council approved a cost-sharing arrangement for CN Rail to contribute $9,500,000 as their cost apportionment for the project, to be used as a part of the City’s portion of project funding.

On January 9, 2017, Contract 2 was posted to the City of Winnipeg Bid-Opportunities website.

On January 12, 2017, the City of Winnipeg obtained possession of permanently expropriated lands and the right to enter and construct on lands subject to expropriated easements.

On February 1, 2017, the first of several electronic newsletters (Construction Update #1) was issued, providing the public with an update on construction of the project.

On February 10, 2017, the City was advised that CN property required for the project was sold to a private company. The land was identified as CN land at the start of the expropriation process, and was therefore not subject to expropriation because CN land cannot be expropriated. At that time, an interest in the required lands was expected to be obtained via the forthcoming crossing agreement between the City and CN.


On March 14, 2017, SPC Property and Development, Heritage and Downtown Development approved the purchase of privately owned lands required for the project which were not subject to the expropriation bylaw.

On March 20, 2017, the City of Winnipeg issued a notice in accordance with Section 8(1) of the Railway Safety Act for work related to construction of the new at-grade crossing of the Waverley Street Detour Road at the CN Rivers Subdivision Mile 3.94. Notices were issued to representatives of Grant Memorial, the Reh-Fit Center, and CN in accordance with the Act.

• On March 29, 2017, the City of Winnipeg entered into four Electric Service Agreements with Manitoba Hydro (Materials Management reference number 247-2017) for the relocation of various electrical distribution lines required for the project.

• On April 20, 2017, Maple Leaf Construction Ltd. was awarded Bid-Opportunity 473-2016 for the Waverley Street Underpass at CN Mile 3.89 Rivers Sub: Contract 2 – Underpass Structure, Railworks, Roadworks, Land Drainage Sewer, Pumping Station and Landscaping Works, in the amount of $44,701,918.80.

• On April 25, 2017, the City of Winnipeg issued a notice in accordance with Section 8(1) of the Railway Safety Act for work related to alteration of the existing at-grade crossing of Waverley Street at CN Rivers Subdivision Mile 3.89. A notice was issued to CN in accordance with the Act.

• On April 26, 2017, the City issued a news release announcing the award of Contract 2 to Maple Leaf Construction Ltd.

• On May 5, 2017, a groundbreaking ceremony was held with the Mayor, Federal and Provincial Ministers, and CN representatives marking the commencement of underpass construction. Construction Update #2 was posted to the project website and issued to stakeholders. The City issued a news release with details of the day’s events.

• On May 9, 2017, the City of Winnipeg awarded a Single Source Purchase Order (Materials Management reference number 411-2017) to The Bell Telephone Company of Canada or Bell Canada for works associated with the project.

• On May 17, 2017, Borland Construction Inc. achieved Substantial Performance of Contract 1 works.

• On May 18, 2017, the Chief Financial Officer approved a contract over-expenditure for Contract 1 in the amount of $871,763.57, primarily to cover the cost associated with adding the supply of specialized feeder main materials with long lead time to Contract 2.

• On May 24, 2017, the City received a copy of the duly executed Crossing Agreement with CN, executed by CN on May 19, 2017 and effective May 1, 2017.

• On June 29, 2017, the City of Winnipeg authorized Manitoba Hydro to proceed with adjustment of various natural gas pipeline relocations.

• On June 29, 2017, the City of Winnipeg entered into two Electric Service Agreements with Manitoba Hydro (Materials Management reference number 538-2017) for the relocation of various electrical distribution lines required for the project.

• On July 5, 2017, the City received a copy of the fully executed contribution agreement between the Government of Manitoba and the City of Winnipeg.

• On July 18, 2017, the City of Winnipeg authorized Bell MTS (MTS Inc.) to proceed with relocation of communication cables required for the project.

• On July 19, 2017, Council passed By-Law No. 50/2017 to prohibit the sounding of engine whistles at CN River Subdivision Mile 3.94.

• On July 26, 2017, a news release and website update were issued corresponding to the launch of a travel time information system.

• On July 31, 2017, a project scope change was initiated to proceed with detailed design and construction of a new retaining wall structure in the vicinity of 1360 Taylor Avenue, for the purposes of maintaining parking on City owned land currently leased to Mondo Foods Co. Ltd.
On August 24, 2017, the Acting Chief Administrative Officer approved an over-expenditure for Contract 2 (Bid-Opportunity 473-2016) in the amount of 1.71% or $763,486.40, primarily to cover the additional costs associated to address these poor subgrade soil conditions.

On September 13, 2017, the Chief Administrative Officer approved an over-expenditure to Dillon Consulting Limited’s contract in the amount of $290,000 for consulting services related to design and contract administration services for a retaining wall structure at 1360 Taylor Avenue.

On September 11, 2017, Construction Update #3 was posted to the project website, serving to provide notice of the weekend closure and subsequent detour roadway configuration.

On September 22, 2017, rehabilitation of Waverley Street in the vicinity of Grant Avenue, including intersection improvements was completed.

On September 25, 2017, the City issued a news release announcing the upcoming weekend closure of Waverley Street and Taylor Avenue and details of the detour roadway configuration.

On September 28, 2017, a final inspection of the temporary at-grade detour crossing at CN Rivers Subdivision Mile 3.94 occurred between CN and City representatives.

On September 29, 2017 at 5:30 PM, Waverley Street and Taylor Avenue were completely closed to vehicular, cyclist and pedestrian traffic in the vicinity of the project area.

On September 30, 2017, CN officially closed the existing public crossing at Mile 3.89 Rivers Subdivision.

On October 2, 2017 at 6:00 AM, Waverley Street and Taylor Avenue were re-opened to traffic now operating on the detour configuration, which is expected to be in effect until the fall of 2019, at which time traffic is expected to be transitioned under the new underpass roadway.

On October 2, 2017 at 6:00 AM, CN officially opened the new temporary public crossing at Mile 3.94 Rivers Subdivision, complete with anti-whistling status.

On October 9, 2017, renewal of the Midtown Feeder Main works was completed.

On October 20, 2017, the Chief Administrative Officer approved a third contract over-expenditure for Dillon Consulting Ltd. in the amount of $206,900 for redesign of the in-line casing pipe installation to an offline trenchless replacement in order to mitigate the risk of project delay.

On October 31, 2017, the City issued a news release warning drivers to expect additional delays in the project area for several days while rail traffic was being transitioned to the rail detour.

On November 8, 2017 the rail detour was completed and successfully put into operation.


On November 28, 2017 the CAO concurred with the recommendation that approximately $350,000 of the existing approved Capital Budget for this project be reallocated for Public Art on the project, together with $100,000 from the Land Dedication Reserve Fund (subject to approval), for a total approximate Public Art budget of $450,000.

On November 30, 2017 Manitoba Sustainable Development issued authorization to the City under The Water Rights Act to divert groundwater for construction dewatering purposes for the project.

On December 6, 2017, Construction Update #4 was posted to the project website, serving to provide the public with the current status of the project and how it is expected to proceed over the winter of 2017-2018.

On December 7, 2017 Infrastructure Canada confirmed in writing that sole source elements of the project associated with CN rail related works will be considered eligible for the Federal funding contribution.
• On December 8, 2017 the City entered into a Natural Gas Service Agreement with
Manitoba Hydro (Gas) for provision of natural gas service to the underpass pump station,
required for operation of a backup generator to provide electricity for pumps in the event of
power loss, in the amount of $49,004.00.
• On December 18, 2017 the City invoiced CN for a total of $3,230,000.00 representing
34% of their total $9.5M contribution to the project.
• On December 13, 2017 the City entered into an Electric Service Agreements with Manitoba
Hydro (Materials Management reference number 1076-2017) for provision of electric service
to the underpass pump station, in the amount of $140,571.04.
• On December 21, 2017 a quarterly progress report was submitted to the Province, along
with the first claim under the Contribution Agreement in the amount of $5,001,847.99.