

**REPORT OF THE
EXECUTIVE POLICY COMMITTEE
DATED DECEMBER 9TH, 1992**

On motion of Deputy Mayor Clement, the Report of the Executive Policy Committee, dated December 9th, 1992, was considered clause by clause.

Her Worship The Mayor and Councillors:

**Agreement Between The City of Winnipeg and
The Province of Manitoba Regarding Cost
Sharing the Dutch Elm Disease Control Program
in Winnipeg - January 1st, to December 31st,
1992**

File PB-2

125 - 1. The financial cost sharing for Dutch Elm Disease Control in the City of Winnipeg for the years 1976 to 1991, and the proposed 1992 agreement is as follows:

1976	City of Winnipeg Share	\$ 188,948	
	Provincial Share	139,683	\$ 328,631
1977	City of Winnipeg Share	381,541	
	Provincial Share	202,259	583,800
1978	City of Winnipeg Share	277,876	
	Provincial Share	169,157	447,033
1979	City of Winnipeg Share	275,357	
	Provincial Share	192,500	467,857
1980	City of Winnipeg Share	288,800	
	Provincial Share	192,500	481,300
1981	City of Winnipeg Share	346,114	
	Provincial Share	346,113	692,227
1982	City of Winnipeg Share	582,182	
	Provincial Share	350,000	932,182
1983	City of Winnipeg Share	700,096	
	Provincial Share	350,000	1,050,096
1984	City of Winnipeg Share	696,808	
	Provincial Share	350,000	1,046,808
1985	City of Winnipeg Share	999,855	
	Provincial Share	350,000	1,349,855
1986	City of Winnipeg Share	761,916	
	Provincial Share	350,000	1,111,916
1987	City of Winnipeg Share	743,199	
	Provincial Share	350,000	1,093,199
1988	City of Winnipeg Share	727,105	
	Provincial Share	350,000	1,077,105
1989	City of Winnipeg Share	752,318	
	Provincial Share	700,000	1,452,318
1990	City of Winnipeg Share	1,006,368	
	Provincial Share	700,000	1,706,368

Report of the Executive Policy Committee, dated December 9th, 1992

1991	City of Winnipeg Share	1,067,735	
	Provincial Share	350,000	1,417,735
1992	Proposed D.E.D. Program		
	City of Winnipeg Share	1,226,322	
	Provincial Share	350,000	1,576,322

The 1992 budgeted amount represents the estimated cost of: tree sanitation (removal of diseased, dead and dying elm trees); tree inventory surveillance of the City's elm tree population during the summer months; basal trunk spraying to control over-wintering Native Elm Bark Beetles, the pruning of boulevard elm trees in areas of high D.E.D. incidence; publicity and research.

Only the following components of the 1992 Budget are cost-shared by the Province of Manitoba:

- Tree Inventory
- Sanitation - Removals and Pruning
- Basal Spraying
- Tree Injections
- Elm Tree Replacement
- Disposal Site Establishment
- Educational courses as approved by the Province

The Province of Manitoba will not cost-share surveillance, publicity and research. These costs are covered entirely by the City in the current D.E.D. Control program budget.

The cost-sharing recovery limit of \$350,000 set for the City of Winnipeg is identified as the recovery cost for the 1992 fiscal year and is reflected in the D.E.D. Control Current Estimates.

Your Executive Policy Committee recommends:

That the attached agreement between the Province of Manitoba and the City of Winnipeg relating to cost sharing of the 1992 Dutch Elm Disease Control program be approved in the amount of \$350,000, and that the proper officers of the City of Winnipeg be authorized to do all things necessary to finalize same.

Moved by Deputy Mayor Clement,
Adoption of the clause.

Carried.

**Appointment - Council Representatives to
the Joint Committee of Council Members
and C.U.P.E. Representatives**
Files GU-4.1 & GC-7

126 - 2. Council on May 25th, 1985, adopted Clause 1 of the Report of your Executive Policy Committee dated May 19th, 1988. The aforesaid clause established a Joint Committee of Council members and C.U.P.E. representatives to examine and discuss concerns regarding the employment of seasonal, limited term, and part-time personnel.

Your Executive Policy Committee recommends that Councillors Clement, Eadie and Duguid be appointed as the Council members to the Joint Committee of Council Members and C.U.P.E. representatives for a one-year term.

Moved by Deputy Mayor Clement,
Adoption of the clause.

Carried.

Report of the Executive Policy Committee, dated December 9th, 1992

**Staff Establishment - Social Services
Department File GP-1.14**

127 - 3. Over the past decade, the economy has experienced two major recessions and the second continues. As a result, the Social Services Department has contended with an extraordinary increase in caseload:

The average caseload in 1982 was 3,957

The average caseload for the first seven months in 1992 is 15,301.

This represents a 287% increase in caseload.

Had the City not proceeded to computerize this important service, the staffing level to handle today's caseload would be 403, an increase of 155% (See Appendix A, Page 3). Instead, it sits only 6% higher at 177 positions.

Given the current restructuring of the economy, it is not anticipated that a significant reduction of the caseload will occur before the middle of the decade. Furthermore, it is not expected that the caseload will ever return to its former level.

A fundamental objective of the Administration is to provide Council with an accurate picture of Departmental staffing patterns. The formally approved "establishment" of the Social Services Department is not reflective of the real situation.

The goal of the Social Services Department throughout the decade has been greater organizational efficiency and effectiveness. In 1983, two senior positions were deleted - Deputy Director and Manager of Internal Services.

On June 14th, 1984, the development and implementation of a computer system for the Social Services Department was approved. Design and implementation were commenced in 1985, in conjunction with Computer Services. During that period (1985 - 1987), the department experienced a three-fold increase in caseload over caseload levels experienced earlier in the decade (See Appendix B, Page 4). Recognizing that computerization would result in staff reductions and that the increased caseload would result in staff additions, it was determined that the most reasonable method for addressing the situation was to utilize long-term temporary staffing to meet the variable service demands, while completing computerization. This was to be followed by an organizational review to determine permanent staffing requirements.

Due to the efficiencies obtained through computerization and the reorganization of work, the Director of Social Services has achieved annual cost-savings in salaries. For example, the staffing level was reduced from 201 in 1987 to 156 in 1990 - an annual reduction of \$866,314 (1990 dollars) in salaries.

The increase in caseload experienced by the department because of the current recession has again necessitated the addition of staff. A staffing level of 168 was approved for 1992 (131 permanent positions and 37 temporary positions). Nine additional positions for the 1992 approved establishment are requested to service the burgeoning caseload (since the end of 1991, the caseload has increased by 16%). These positions consist of one additional social service position and eight clerical positions.

Your Executive Policy Committee recommends that the following re-alignment of existing staff within the Social Services Department be approved in principal subject to final budgetary approval:

1. That the following positions be deleted from the permanent establishment:

5 Senior Clerks
5 Clerks "C"
1 Clerk "A"

2. That the following temporary positions be added to the permanent establishment:

6 Supervisors - Social Work
1 Research Analyst
6 Clerks "B"
37 positions in the Social Services classifications
(Eligibility Worker I/II, Social Worker I/II/III, Field Worker and/or Housing Worker).

Report of the Executive Policy Committee, dated December 9th, 1992

Moved by Deputy Mayor Clement,
Adoption of the clause.

Carried.

Councillor Golden asked to be recorded as having voted against the clause, in accordance with Section 50.7 of the Procedure By-law.

Senior Management Salary Levels File GU-1.4

128 - 4. Council on July 19th, 1992, during consideration of Clause 17 of the Report of your Executive Policy Committee, dated July 22nd, 1992, relative to "Salary Increases for Senior Management", referred a motion to your Executive Policy committee for consideration. The motion proposes a working group to develop a separate mechanism and process for establishing senior management compensation and salary raises.

Your Executive Policy Committee requires additional time to deal with this motion and recommends that Council grant an extension of time of 60 days for your Committee to further consider this matter.

Moved by Deputy Mayor Clement,
Adoption of the clause.

Carried.

Tax Certificate Fee Increase File FL-2.1

129 - 5. Council on January 22nd, 1992, adopted Clause 13 of the report of your Executive Policy Committee dated January 15th, 1992 of the aforesaid Clause and recommended the following:

1. That all fees and charges be reviewed at least once every three years.
2. That said fees and charges increase automatically, annually, by the rate of inflation, unless a review indicates otherwise.

The following schedule reflects the history of Tax Certificate Fees for the period 1981 to 1992.

<u>Period</u>	<u>Fee</u>	<u>By-law</u>
July 1981 to November 1983	\$ 5.00	3011/81
November 1983 to April 1988	10.00	3601/83
April 1988 to date	20.00	4860/88

The cost to produce a tax certificate has increased from \$21.32 in 1988 to \$24.21 in 1992 per tax certificate issued.

The anticipated additional revenue generated by the \$5.00 increase is estimated at \$70,000 for 1993.

For the information of Council, the Committee on Finance and Administration on December 1st, concurred in the following recommendation.

Your Executive Policy Committee recommends:

1. That commencing January 1st, 1993, the fee charged for issuing a Tax Certificate, as provided for in By-law 4860/88, be increased from \$20.00 to \$25.00.
2. That the Acting City Solicitor be requested to prepare the necessary amending By-law.

Moved by Deputy Mayor Clement,
Adoption of the clause.

Carried.

Report of the Executive Policy Committee, dated December 9th, 1992

Councillors Angus, Golden and Lazarenko asked to be recorded as having voted against the clause, in accordance with Section 50.7 of the Procedure By-law.

Garbage Collection and Disposal - R. M. of Headingley Files EP-1 & WT-2

130 - 6. On November 25th, 1992, Council adopted Clause 3 of the Report of your Executive Policy committee, dated November 17th, 1992, regarding the transition in the supply of services to the R.M. of Headingley. This clause provided that the City would terminate the provision of all services to the R.M. of Headingley, with the exception of emergency services referred to in Regulation No. 100/92.

In adopting the above clause, Council, in actual fact, terminated the provision of garbage collection in the area of the City of Winnipeg that will become the R.M. of Headingley on January 1st, 1993.

The administration of the new municipality has advised that it is without a garbage disposal site in 1993 and would appreciate the City allowing it to utilize its landfill site(s) until the municipality is in a position to provide its own.

The volume to be disposed is of no concern. However, the R.M. of Headingley should pay the going rates per tonne, the same as commercial haulers. The approved commercial tipping fee is approximately twice that charged to our Operations Department for Winnipeg residential waste disposal.

Your Executive Policy Committee recommends:

That effective January 1st, 1993, the R.M. of Headingley be allowed access to the City's landfill site(s) and that it be charged commercial rates.

Moved by Deputy Mayor Clement,
Adoption of the clause.

Carried.

Library Services in Headingley and Non-Resident Fees Files L-1 & EP-1

131 - 7. Library cards are issued and renewed annually at no charge to residents of the City of Winnipeg. Borrowers outside the City are charged \$40.00 per household, this fee having been last reviewed in 1988. The present residents of Headingley given the present criteria could renew a card on December 31st, 1992, and same would be valid for a year. Another resident buying his card on January 2nd, 1993, would be charged \$40.00. (On September 11th, 1992, there were 539 registered patrons with a Headingley address.)

If the following recommendations are adopted, residents of Headingley will not be able to borrow from any Winnipeg public library facility without paying the appropriate non-resident fee.

The following is a summary of non-resident fees payable in Western Canada:

<u>City</u>	<u>Fee</u>
Burnaby	\$ 60.00/family 30.00/individual 12.00/student 6.00/senior
Calgary	\$100.00/family
Edmonton	\$ 36.00/family
Greater Victoria	\$ 80.00/family
Richmond	\$ 50.00/family
Surrey	\$ 35.00/family
Vancouver	\$ 60.00/family 40.00/person

Report of the Executive Policy Committee, dated December 9th, 1992

After reviewing the above information, it is obvious that the City fees are low. The recommendation submitted will bring the fees more in line with those payable in Western Canada.

Your Executive Policy Committee recommends:

1. That all library cards issued to residents of Headingley lapse on January 1st, 1993.
2. That appropriate notice be given concerning this withdrawal of library services.
3. That the non-resident fees for use of City library facilities be increased as follows:

<u>Date</u>	<u>From</u>	<u>To</u>
January 1st, 1993	\$40/year	\$50/year
January 1st, 1994	\$50/year	\$55/year
January 1st, 1995	\$55/year	\$60/year

Moved by Deputy Mayor Clement,
Adoption of the clause.

Carried.

**Appointments to the North Portage
Development Corporation**
Files GC-7 & FR-4

132 - 8. Council at its Organizational Meeting held on November 10th, 1992, referred the matter of appointments to the Board of Directors, North Portage Development Corporation (one citizen member for a three-year term (expiring December 31st, 1995); one citizen member for the balance of a three-year term (expiring December 31st, 1994) and 1 citizen member for the balance of a three-year term (expiring December 31st, 1993) to your Committee for recommendation.

The term of the Chairperson, Dr. Arnold Naimark will expire on December 31st, 1992. Dr. Naimark has indicated that he personally would be willing to continue as Chairman of the Board should the three shareholders (Canada, Manitoba and Winnipeg), wish him to do so. Dr. Naimark's outstanding contributions to the City are well known to all and require no elaboration.

Your Executive Policy Committee recommends the following:

1. That the City of Winnipeg concur in the reappointment of Dr. Arnold Naimark as Chairperson of the Board of Directors, North Portage Development Corporation for a three year term expiring December 31st, 1995.
2. That the following persons be appointed as Directors of the North Portage Development Corporation for the terms as indicated:

Mr. Reno Augellone, for a three-year term expiring December 31st, 1995
Mr. John Brice for the balance of a three-year term expiring December 31st, 1994
Ms. Heather Wilson for the balance of a three-year term expiring December 31st, 1993.

Moved by Deputy Mayor Clement,
Adoption of the clause.

In amendment,

Moved by Councillor Clement,
Seconded by Councillor Eadie,

That the recommendations be amended by deleting the words "December 31st", and replacing them with the words "January 31st", and changing the year accordingly.

Report of the Executive Policy Committee, dated December 9th, 1992

Moved by Councillor Golden,
That the clause be laid over.

The motion to lay over was put and declared lost.

The amendment was put and declared carried.

The motion for the adoption of the clause, as amended, was put and declared carried.

**Indemnity Freeze for Council Members -
1993 File GC-2**

133 - 9. Your Executive Policy Committee submits the following resolution for approval by Council:

WHEREAS By-law 5850/92 provides for Members of City Council to receive an indemnity based on a formula basis to be reviewed annually;

AND WHEREAS the current economic climate, both nationally and locally indicates a need for the City of Winnipeg to limit its expenditures throughout the organization;

THEREFORE BE IT RESOLVED that notwithstanding the conditions set out in By-law 5850/92 that the indemnities paid to Members of City Council for 1993 be frozen at the same level as that paid in the month of December, 1992.

AND BE IT FURTHER RESOLVED that the City Solicitor be requested to immediately prepare the necessary amending by-law for City Council's approval.

Moved by Deputy Mayor Clement,
Adoption of the clause.

Councillor Boychuk called for the yeas and nays, which were as follows:-

Yea: Councillors Reese, Boychuk, Duguid, Eadie, Fraser, Golden, Hyman, Lazarenko, Murray, O'Shaughnessy, Prystanski, Silva, Thomas, Clement and Angus. 15

Nay: Nil. 0

and the motion for the adoption of the clause was declared carried.

**REPORT OF THE
EXECUTIVE POLICY COMMITTEE
DATED DECEMBER 14TH, 1992**

On motion of Deputy Mayor Clement, the rule was suspended and the Report of the Executive Policy Committee, dated December 14th, 1992, was considered.

Her Worship The Mayor and Councillors:

**Winnipeg Area Airports Taskforce
Files GG-1 & GG-2**

134 - 1. Your Executive Policy Committee has considered the Winnipeg Airports Authority Feasibility Analysis "A Summary" as prepared by the Winnipeg Area Airports Taskforce, dated April, 1992. A copy of the report was previously forwarded to all members of Council.

A communication dated September 25th, 1992 from the Honourable Otto Lang (copy attached hereto), has also been considered.

Your Executive Policy Committee, after considerable deliberation, recommends that the following motion be adopted:

"WHEREAS the Winnipeg Area Airports Taskforce has completed the Winnipeg Airport Feasibility Analysis, dated April 1992,

AND WHEREAS the Feasibility Analysis recommends that a Local Airport Authority be established for the Winnipeg and St. Andrews Airports,

AND WHEREAS the formation of a Local Airport Authority could have significantly positive economic development potential for the City of Winnipeg.

AND WHEREAS the Winnipeg Area Airports Taskforce has approached the City and the Province and the Federal Government to jointly fund, by way of a loan, the establishment of a Local Airport Authority,

NOW THEREFORE BE IT RESOLVED:

- (1) That a loan in the amount of \$300,000.00, to be appropriately funded and cash-flowed over a period of time to the Local Airport Authority, be granted, contingent on similar contributions from the Federal and Provincial Governments.
- (2) That the Local Airport Authority not enter into an agreement unless the Government of Canada agrees to a long-term negative lease which will subsidize costs resulting from an insufficient level of airport activity and will allow a Local Airport Authority to break even.
- (3) That a mechanism be developed to ensure that there is ongoing communication between the City of Winnipeg and the Local Airport Authority.
- (4) That the Mayor be requested to nominate for Council approval, three representatives of the City who, in accordance with the Airport Authority Agreement, shall not be elected or appointed municipal officials."

For the information of Council, your Executive Policy Committee has referred the proposal to the Committee on Planning and Community Services to develop a strategy with the Working Group, comprised of members of the Winnipeg Area Airports Taskforce, to implement the relevant portions of intent contained within Chapter 2, Sub-Sections E and F of the "Economic Development" Section of "Plan Winnipeg Toward 2010", as it relates to the "Transport Industry" and "Airport Development and Protection".

Moved by Deputy Mayor Clement,
Adoption of the clause.

Carried.

Councillors Reese and Thomas asked to be recorded as having voted against the clause, in accordance with Section 50.7 of the Procedure By-law.

**REPORT OF THE
EXECUTIVE POLICY COMMITTEE
DATED DECEMBER 16TH, 1992**

On motion of Councillor Duguid, the rule was suspended and the Report of the Executive Policy Committee, dated December 16th, 1992, was considered clause by clause.

Moved by Councillor Duguid,

That for the purpose of debate, Council consider Clauses 1 through 4 of the Report of the Executive Policy Committee, dated December 16th, 1992, prior to voting on each clause.

Councillor Reese called for the yeas and nays, which were as follows:-

Yea: Councillors Boychuk, Duguid, Hyman, O'Shaughnessy, Silva, Thomas, Clement and Angus. 8

Nay: Councillors Reese, Golden, Lazarenko and Prystanski. 4

and the motion for debate of the clauses prior to voting was declared carried.

Her Worship the Mayor and Councillors:

**1993 - Transit Fare Increases
Files FE(1993) & TE-2**

135 - 1. Your Executive Policy Committee recommends that the following Transit Fare increases be adopted effective February 1st, 1993:

	<u>Present</u>	<u>Proposed</u>	<u>Increase</u>
Monthly Pass - Regular	\$42.00	\$44.00	\$2.00
- Special (Child, Student and Senior Citizens)	23.00	25.00	2.00
Adult			
- Cash	1.20	1.25	.05
- Tickets	1.10	1.15	.05
Special (Child, Student and Senior Citizens)			
- Cash	.60	.65	.05
- Tickets	.575	.625	.05
Handi-Transit - Cash	1.20	1.25	.05
- Tickets	1.10	1.15	.05

Moved by Councillor Duguid,

Adoption of the clause.

The Speaker called the Deputy Speaker, Councillor Reese, to the Chair in order to participate in the debate, and after speaking resumed the Chair.

Moved by Councillor Boychuk,

That the question be now put.

Carried.

The motion for the adoption of the clause was put

Report of the Executive Policy Committee, dated December 16th, 1992

Councillor O'Shaughnessy called for the yeas and nays, which were as follows:-

Yea: Councillors Duguid, Eadie, Fraser, Hyman, Murray, O'Shaughnessy, Silva, Thomas, Clement and Angus. 10

Nay: Councillors Reese, Boychuk, Golden, Lazarenko and Prystanski. 5

and the motion for the adoption of the clause was declared carried.

**1993 - Water Rates and Fire Hydrant
Rental Rates
Files FE(1993) & WW-2.3**

136 - 2. Five-year financial projections have been made for the water utility. These projections take future borrowing for the Five-Year Capital Program into consideration, as well as inflation on expenditures, other than debt charges, and anticipated changes in consumption. The projections are made in order to better manage utility finances and level out the increases required for the five-year period so as to lessen the impact on customers.

The projections indicate that a 3.4% annual rate increase will be required from 1993 to 1997 for the water utility.

The following recommendations include a 3.5 cents increase per 100 cubic feet per block to be set aside for capital expenditures expected to be required in the near future for major rehabilitation works on the aqueduct. It will be recalled that in 1992 Council determined that 2 cents increase per 100 cubic feet per block would be set aside for this purpose. The above is in addition to that amount.

The above two provisions amount to the following increase in the water rates:

Block 1 (0 - 9,600 cu. ft./quarter)	6%
Block 2 (9,600 - 96,000 cu. ft./quarter)	6.8%
Block 3 (over 96,000 cu. ft./quarter)	8.3%

Your Executive Policy Committee recommends that effective January 1st, 1993, the following rate increases be approved.

1. That water rates be increased as follows:

from \$1.33 to \$1.41 per 100 cu. ft. from 0 - 9,600 cu. ft./quarter
from \$1.03 to \$1.10 per 100 cu. ft. from 9,600 - 96,000 cu. ft./quarter
from \$0.72 to \$0.78 per 100 cu. ft. over 96,000 cu. ft./quarter.

2. That fixed quarterly charge, based on meter size be increased as follows:

<u>Meter Size</u>	<u>Present</u>	<u>Proposed</u>
5/8"	\$ 11.16	\$ 11.51
3/4"	12.02	12.39
1"	14.59	15.03
1 1/2"	18.01	18.54
2"	27.44	28.21
3"	96.86	99.41
4"	122.57	125.78
6"	182.56	187.31
8"	251.12	257.63
10"	319.68	327.95

3. That fire hydrant rental charge be increased from \$193 to \$194.50 per hydrant.

4. That the charge for water sold at stand pipes be increased from \$2.00 per 1,000 gallons to \$3.50 per 1,000 gallons.

Report of the Executive Policy Committee, dated December 16th, 1992

Moved by Councillor Duguid,
Adoption of the clause.

The motion for the adoption of the clause was put.

Councillor O'Shaughnessy called for the yeas and nays, which were as follows:-

Yea: Councillors Duguid, Eadie, Fraser, Hyman, Murray, O'Shaughnessy, Prystanski, Silva, Thomas, Clement and Angus. 11

Nay: Councillors Reese, Boychuk, Golden and Lazarenko. 4

and the motion for the adoption of the clause was declared carried.

1993 - Ambulance Service Rate Increase
Files FE(1993) & GF-3

137 - 3. Council on September 23rd, 1992, adopted Clause 2 of the Report of the Committee on Protection, Parks and Culture dated September 8th, 1992. The Clause as adopted implemented a staging program for Paramedic Service and proposed a user fee increase to provide funding for this service.

Your Executive Policy Committee recommends that effective January 1st, 1993, the following user fee for emergency services be approved.

	<u>Present</u>	<u>Proposed</u>
Emergency	\$180	\$185

Moved by Councillor Duguid,
Adoption of the clause.

The motion for the adoption of the clause was put.

Councillor O'Shaughnessy called for the yeas and nays, which were as follows:-

Yea: Councillors Reese, Boychuk, Duguid, Eadie, Fraser, Golden, Hyman, Lazarenko, Murray, O'Shaughnessy, Prystanski, Silva, Thomas, Clement and Angus. 15

Nay: Nil. 0

and the motion for the adoption of the clause was declared carried.

Report of the Executive Policy Committee, dated December 16th, 1992

**1993 - Increase in Sewer Rates Industrial Waste
Surcharges and Water Disposal Vehicle License
Fee Files FE(1993) & WW-2.3**

138 - 4. Five-year financial projections have been made for the sewer utility. These projections take future borrowing for the Five-Year Capital Program into consideration, as well as inflation on expenditures, other than debt charges, and anticipated changes in consumption. The projections are made in order to better manage utility finances and level out the increases required over the five-year period so as to lessen the impact on customers.

The projections indicate that a 11.0% annual rate increase is required from 1993 -1997 for the sewer utility in order to maintain the utility on a sound financial base.

Your Executive Policy Committee recommends as follows:

1. That the sewer rate based on water use be increased on January 1st, 1993, from \$1.65 to \$1.83 per 100 cu. ft. per quarter.
2. That the following rate and factors, as calculated for industrial waste surcharges be implemented effective January 1st, 1993:
 - a) The cost of treating normal sewage referred to as the Rn factor be \$1.92 per 1000 gallons.
 - b) The factor fs derived from costs of treating suspended solids (S.S.) be .34.
 - c) The factor fp derived for costs of treating biochemical oxygen demand (B.O.D.) be .44.
3. That the waste disposal vehicle license fee be increased from \$133.00 to \$148.00 per 1000 litre capacity, effective January 1st, 1993.

Moved by Councillor Duguid,
Adoption of the clause.

Councillor O'Shaughnessy called for the yeas and nays, which were as follows:-

Yea: Councillors Reese, Boychuk, Duguid, Eadie, Fraser, Hyman, Murray, O'Shaughnessy, Prystanski, Silva, Thomas, Clement and Angus. 13

Nay: Councillors Golden and Lazarenko. 2

and the motion for the adoption of the clause was declared carried.

Council here proceeded to the order of business - "Executive Policy Committee - Consideration of By-Laws".

**EXECUTIVE POLICY COMMITTEE
CONSIDERATION OF BY-LAWS**

139 - On motion of Deputy Mayor Clement, the rule was suspended and the following By-laws were each read a first time, namely:-

By-law No. 6082/92, a By-law of the City of Winnipeg to amend By-law No. 504/73, being the Water Works By-law. File WW-2.3.

By-law No. 6083/92, a By-law of the City of Winnipeg to amend By-law No. 5058/92, being the Sewer Utility By-law. File WW-2.3.

By-law No. 6084/92, a By-law of the City of Winnipeg to estimate and fix the surcharges as provided for in By-law No. 5058/88, being the Sewer Utility By-law. File WW-2.3.

By-law No. 6085/92, a By-law of the City of Winnipeg to amend By-law No. 5058/88, being the Sewer Utility By-law. File WW-2.3.

Deputy Mayor Clement moved that this constitute the first reading of By-law Nos. 6082/92 to 085/92, both inclusive, which motion was carried.

Councillors Golden, Lazarenko and Reese asked to be recorded as having voted against the first reading of By-laws numbered 6082/92 to 6085/92, both inclusive, in accordance with Section 50.7 of the Procedure By-law.

Councillor Boychuk asked to be recorded as having voted against the first reading of By-law Nos. 6082/92 and 6083/92, in accordance with Section 50.7 of the Procedure By-law.

On motion of Deputy Mayor Clement, By-law Nos. 6082/92 to 6085/92, both inclusive, were each read a second time, which motion was carried .

Moved by Deputy Mayor Clement,

That this constitute the second reading of By-law Nos. 6082/92 to 6085/92, both inclusive.

The motion was put.

The Speaker called for the yeas and nays, which were as follows:-

Yea: Councillors Duguid, Eadie, Fraser, Hyman, O'Shaughnessy, Prystanski, Silva, Thomas, Clement and Angus. 10

Nay: Councillors Reese, Golden and Lazarenko. 3

and the motion that this constitute the second reading of By-law Nos. 6082/92 to 6085/92, both inclusive, was declared carried.

Councillor Boychuk asked to be recorded as having voted against the second reading of By-law Nos. 6082/92 and 6083/92, in accordance with Section 50.7 of the Procedure By-law.

On motion of Deputy Mayor Clement, the rule was suspended and By-law Nos. 6082/92 to 6085/92, both inclusive, were each read a third time, which motion was carried.

Deputy Mayor Clement moved that this constitute the third reading of By-law Nos. 6082/92 to 6085/92, both inclusive, and that same be passed and ordered to be signed and sealed, which motion was carried.

Councillors Golden, Lazarenko and Reese asked to be recorded as having voted against the third reading of By-laws numbered 6082/92 to 6085/92, both inclusive, in accordance with Section 50.7 of the Procedure By-law.

Councillor Boychuk asked to be recorded as having voted against the third reading of By-law Nos. 6082/92 and 6083/92, in accordance with Section 50.7 of the Procedure By-law.

Council here reverted back to the regular order of business - "Report "A" of the Executive Policy Committee".

December 16, 1992

**REPORT "A" OF THE
EXECUTIVE POLICY COMMITTEE
DATED DECEMBER 16TH, 1992**

On motion of Councillor Duguid, the rule was suspended and Report "A" of the Executive Policy Committee, dated December 16th, 1992, was considered.

Her Worship The Mayor and Councillors:

Your Executive Policy Committee submits the following Report and recommends:

**Independent Review - Efficiency of an Accelerated Plan
to Amalgamate Five District Operations to Three -
Combining Waterworks, Waste and Disposal
Department; the Operations Department and the
Streets and Transportation Department.**

File S-1

140 - 1. Your Executive Policy Committee has considered a motion with respect to a review of the efficiencies possible through accelerating the move from five Operations Districts to three. The motion also provides for consideration of amalgamating three City Departments into a configuration that increases the efficiency of the City's operation.

Your Executive Policy Committee recommends that the following motion be adopted:

WHEREAS the City of Winnipeg wishes to increase the efficiency of its operations while delivering quality services to its citizens;

AND WHEREAS the six District Operations concept is widely believed to be a model of service delivery that needs change in order to enhance efficiency;

THEREFORE BE IT RESOLVED THAT an independent outside review take place, awarded through the Audit Department, which would develop an accelerated plan to move from five Operations Districts to three Operations Districts or other appropriate model of service delivery;

THEREFORE BE IT FURTHER RESOLVED THAT the review examine the efficiency that could be obtained through an amalgamation of three City Departments - the Waterworks, Waste and Disposal Department; the Operations Department; and the Streets and Transportation Department - into a configuration that increases the efficiency of the City's operation.

THEREFORE BE IT FURTHER RESOLVED THAT this review be completed within six months and that the details of the terms of reference be referred to the Works and Operations Committee for approval.

Moved by Councillor Duguid,

That the clause be referred to the Committee on Works and Operations.

Carried.

Moved by Councillor Golden,

That Council recess.

Lost.

Council here proceeded to the order of business – "Report of the Committee on Works and Operations", dated November 23rd, 1992.